Institution	Teacher Shortage Area	Academi c Year	Goal	Goal Met?	Description of strategies used to achieve goal	Description of steps to improve performance in meeting goal or lesson learned in meeting goal
Alliant International University	Instruction of limited English proficient students	2010-11	All are proficient		knowledge of how to best instruct English Language Learners. This was Alliant's response to the feedback provided by student teachers and intern teachers during the previous academic year. All candidates who complete the program are required to be proficient in the instruction of ELLs. Course topics embed instruction for ELLs. Additionally, university field supervisors work with each new teacher to target and differentiate instruction for effective advancement of English	This is a consistent area of challenge for credential candidates, and the program continues to focus on how to meet this challenge via coursework and strategies for the classroom.
Azusa Pacific University	Instruction of limited English proficient students	2010-11	20%		Language Learner Authorization is fully embedded in all of the preliminary teacher education credential programs that are offered at Azusa Pacific University. California Teacher of English Learners (CTEL) is available for teachers who did not have an English language authorization connected to their credential. Information about our CTEL program has been distributed to school districts surrounding our seven campuses.	continue to make teachers in our local districts aware of our

	Teacher					
T	Shortage	Academi	G 1	G 135 (8		Description of steps to improve performance in meeting
Institution	Area	c Year	Goal		Description of strategies used to achieve goal	goal or lesson learned in meeting goal
Brandman	Instruction	2010-11	180	No	We did not meet our goals this year.	Candidates in ALL three of our credential programs obtain
University	of limited					certification to teach EL. We intend to increase enrollment in
	English					these programs by continuing our outreach efforts with
	proficient					potential teaching candidates in each of these programs and
	students					increasing articulation agreements with local community
						colleges. In addition, we will continue to expand our outreach
						to local school districts that have teachers without this
						certification who may obtain certification through our stand
						alone California Teachers of English Learners (CTEL)
		2010.11				certification program.
California	Instruction	2010-11	Review	Yes	In the spring of 2011, we had our state accreditation visit.	Reviewing course assessments in coordination with course
Baptist	of limited		scope and		Preparation for the activity required a complete review of all	content provided a richer awareness of candidate mastery.
University	English		sequence		course content.	
	proficient					
	students					
California	Instruction	2010-11	Instruction	Yes	This goal was partially met.	We are encouraging partnerships with ELD veteran teachers
Lutheran	of limited		opportuniti		To increase opportunities for Single Subject candidates to	in our Professional Development (Middle) School to facilitate
University	English		es		teach LEP students regardless of content area, we make sure	strategies noted above.
	proficient				all candidates spend one period per week in a middle school	
	students				English Language Development (ELD) class. All Single	
					Subject candidates teach a content area lesson targeted for ELD students.	
California	Instruction	2010-11	See	Yes	California requires all newly credentialed teachers to have the	Examine learning outcomes in all courses to ensure
State	of limited	2010 11	description		knowledge and skills to teach English language learners.	appropriateness, consistency, clarity, rigor and adherence to
Polytechnic	English		below		Candidates cannot be credentialed without meeting the	credential program expectations with respect to infusion of
University,	proficient				standard.	ELL strategies across each program. Continue to monitor
Pomona	students				In fall 2009-a faculty member was hired with expertise in	alumni survey results from both candidates and supervisors to
					English language acquisition to support the infusion of ELL	determine the usefulness and relevance of the strategies taught
					strategies in the curriculum of all programs and to build the	in the program as measured by the candidates' sense of
					bilingual program in Spanish.	success once in the teaching profession for a year.
						2) Recruiting bilingual teacher candidates to improve teaching
						of English to multilingual students.

	Teacher					
	Shortage	Academi				Description of steps to improve performance in meeting
Institution	Area	c Year	Goal	Goal Met?	Description of strategies used to achieve goal	goal or lesson learned in meeting goal
California	Instruction	2010-11	Improve	Yes	•	Integrate ELL strategies throughout program coursework.
State	of limited		ELL		the area of ELL in an effort to improve the instruction Limited	Also, increase the use of fieldwork to enhance the practice of
University,	English		instruction		English Proficient students and increase their academic	ELL strategies.
Bakersfield	proficient				performance.	
	students					
California	Instruction	2010-11	Continue	Yes	Prerequisite course on English language development and	None needed, but on-going review of candidate and first year
State	of limited		EL			graduate competence in this area is measured every year.
University,	English		preparation			CSU CI has added a Bilingual authorization in Spanish. The
Channel	proficient				÷	Bilingual Authorization can accompany the Multiple Subject,
Islands	students				performance assessment includes competency with English	Single Subject, or Education Specialist teaching credential.
					learners.	
California	Instruction	2010-11	Improve	Yes	Beginning in 2003-04, all candidates completing teacher	We are continuing to seek ways to improve the preparation of
State	of limited	2010 11	preparation	105		teacher candidates to support English learners. It is clear that
University,	English		preparation			we need more consistent practices across programs, and our
Chico	proficient				<u>~</u>	efforts cannot be limited to coursework but must extend into
Cinco	students				<u> </u>	the field. We are still developing and implementing plans to
						train or retrain faculty and supervisors in SDAIE and GLAD
					÷ • • • • • • • • • • • • • • • • • • •	strategies and to develop field observation forms using SIOP.
					enrollments in the BCLAD program. We have also provided	
					the California Teachers of English Learners Certificate	
					(CTEL) program to area teachers who do have neither the	
					2042 credential nor the CLAD (Culturally, Linguistically and	
					Academically Diverse) authorization.	
					Since all of our program completers have an English Learner	
					Authorization, our goal is to improve the quality, rather than	
					the quantity, of teachers of LEP students. PACT was officially	
					implemented in spring 2009. Scoring of the Teaching Events	
					is done on a 12-part rubric, with rubrics 11 and 12 specifically	
					addressing candidates' ability in understanding academic	

Institution	Teacher Shortage Area	Academi c Year	Goal	Goal Met?	Description of strategies used to achieve goal	Description of steps to improve performance in meeting goal or lesson learned in meeting goal
California State University, Dominguez Hills	Instruction of limited English proficient students	2010-11	Integrate requiremen ts	Yes	30% of Multiple and Single Subject candidates are recommended for the Bilingual Authorization. Strategies Used: • Active advising of undergraduate students regarding the Bilingual Authorization early in their program, so they can choose the Spanish Option and satisfy most of the requirements for the Authorization,	The Bilingual Authorization can be added onto a basic credential (Multiple and Single Subjects), and can be obtained by a combination of coursework in the Modern Languages department, and fieldwork/student teaching in a bilingual setting. Each semester, fieldwork in Spanish bilingual settings is offered by the Teacher Education Division, and the seminar is taught by bilingual professors with extensive experience in teaching English learners. The Bilingual Coordinator monitors the number of candidates in the Bilingual Authorization, and recruits undergraduates and teacher candidates.
California State University, East Bay	Instruction of limited English proficient students	2010-11	0	Yes	This item is not applicable since under California law, Senate Bill 2042, all candidates for the teaching credential programs are trained to meet the instructional needs of limited English proficient students.	

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California State University, Fresno	Instruction of limited English proficient students	2009-10	85% by 2015	No	Use data from annual CTQ survey to make continual improvements in EL.	SPED: 06-07 not assessed, 07-08 = 90% (goal met), 08-09 = 96%, 09-10 = 72% Secondary Ed: 06-07 = 75%, 07-08 = 80%, 08-09 = 72%, 09-10 = 79% Elementary Ed: 06-07 = 78%, 07-08 = 80%, 08-09 = 72%, 09-10 = 88 Kremen School Teacher Education faculty have: • toured local schools with high achievement rates among their EL students and interacted with administrators, teachers, students, and parents • participated in workshops presented by our EL faculty on EL strategies that can be incorporated into teacher education coursework • participated in a day-long workshop on UDL • revised syllabi to reflect UDL principles
California State University, Fullerton	Instruction of limited English proficient students	2010-11	See below		Goal: Exit survey results and CSU Center for Teacher Quality year-out results will show an increase of 5% of new teachers who are prepared or well- prepared to teach English learners. Recent surveys show an increase in two of our programs of the number of supervisors who report that their CSUF first year teachers meet the instructional needs of students who are English language learners. Multiple Subject increased from 85% to 88% and Special Education increased from 68% to 75%. Secondary Education decreased from 88% to 81% but remain above the CSU mean. Strategies used include the use of the California Teaching Performance Assessment (TPA) in our multiple subject (elementary) and single subject programs; community websites for faculty to share EL learning strategies/instructional ideas/resources; using full-time faculty with specific research and teaching expertise in the area of working with English Language Learners to teach diversity and EL courses; candidates interview an EL student to learn their p	The new prerequisite to our Special Education program to assisting special education teachers with English Language Learners in the classroom.

	Teacher					
	Shortage	Academi				Description of steps to improve performance in meeting
Institution	Area	c Year	Goal	Goal Met?	Description of strategies used to achieve goal	goal or lesson learned in meeting goal
California	Instruction	2010-11	397	Yes	Since the elementary level teacher preparation program is a	n/a
State	of limited				state-accredited program that is required to embed English	
University,	English				Learner instruction throughout courses and experiences, the	
Long Beach	proficient				figures reported here are for the general elementary credential	
	students				program (California Multiple Subject Credential). Due to	
					budget constraints, we were not in a recruiting campaign	
					during 09-10, and thus did not engage in specific strategies to	
					grow the program.	
California	Instruction	2010-11	Improve	Yes		Provide instructional materials and content resources for
State	of limited		strategies		, ,	faculty to enhance their ability to teach candidates to educate
University,	English		5%		, , ,	English language learners.
Los Angeles	proficient				examined current practices and provided recommendations	
	students				for improving the teacher preparation program to be more	
G 116 1	T	2000 10	T	*7	responsive to these needs.	
California	Instruction	2009-10	Intro. of	Yes		n/a
State	of limited		LEP		instruction of Language English Proficiency students is	
University,	English		students		infused in all general and special education programs.	
Monterey	proficient					
Bay	students	2010.11				
California	Instruction	2010-11	NA	Yes	All of our teaching credential programs are designed to	
State	of limited				prepare candidates to meet the English Learner requirement.	
University,	English				Dr. Clara Park in the Secondary Education Department	
Northridge	proficient				coordinates the Asian BCLAD Consortium which facilitates	
	students				the BCLAD credential for candidates who speak an Asian	
					language. In addition Dr. Park was awarded a U.S. Dept. of	
					Education Grant, Educating Hispanics for the 21st Century, in	
					which students who wish to be bilingual teachers are awarded	
California	Instruction	2011-12	100%	Yes	stinends This requirement is met through the infusion of language	Per the California State law, Sacramento State, College of
State	of limited	2011 12	teaching	103	1 0	Education teaching credential program candidates are
University,	English		candidates		for education specialist interns as well as through two	required to learn how to effectively instruct limited English
Sacramento	proficient		Canadates		1	proficient students through program coursework.
	students				General and Special Education I and 2) EDS 292A/B,	proficient students unough program coursework.
	students				Teaching English Learners in Inclusive Classrooms.	
					Tourning English Lourners in motusive Classiconis.	

Institution	Teacher Shortage Area	Academi c Year	Goal		Description of strategies used to achieve goal	Description of steps to improve performance in meeting goal or lesson learned in meeting goal
California State University, San Bernardino	Instruction of limited English proficient students	2010-12	Bilingual reauthorizat ion	Yes	Reauthorization for Bilingual emphasis was approved by the state for authorization under the new bilingual program standards. The new Bilingual emphasis is in place for Spring 2012.	Development of recruiting materials describing the new program. Issues of identifying qualified fieldwork supervisors & fieldwork sites. Liaison with local school districts to identify fieldwork sites & supervisors.
California State University, San Marcos	Instruction of limited English proficient students	2010-11	See Description below.		Goal (2008-09): Reduce the percentage of candidates who indicate they are less prepared to meet the needs of English learners on the CSU Exit Survey. Goal met? Unknown – we do not see the impact of curricular changes until at least two years after change is implemented. An analysis of interim data suggests that curriculum efforts in the Single Subject program are having a positive impact on credential graduates' preparation in this critical area. The Multiple Subject program interim data indicate less of a positive impact and that program faculty must carefully attend to curriculum alignment and review in this areas. 1. Program area faculty regularly meet to review the readings and assignments for foundational multicultural/multilingual credential classes across all programs. 2. Adjunct faculty are mentored by tenure-line faculty in order to assure fidelity to the course content and goals. 3. We began collaboration with WestEd on a study of our best practices in this area because we were desig	 Curriculum development must include a plan for constant reflection, update and revision. Time and space must be devoted to support faculty in these endeavors.
California State University, Stanislaus	Instruction of limited English proficient students	2011-12	95% students pass TPAs	Yes	Strengthening of curriculum in all program classes to include these instructional strategies appropriate for classrooms with limited English proficient students. All faculty participate in a SIOP book study group and research project on using common strategies. Modeling accommodations in lessons and lesson planning. Keeping accommodation posters visible in class and adding to them as appropriate.	Classroom assignments, as well as field practicum assignments, are designed to enhance the candidates' knowledge of making accommodations for English learners and of lesson planning for English learners in all courses.

Institution	Teacher Shortage Area	Academi c Year	Goal	Goal Met?	Description of strategies used to achieve goal	Description of steps to improve performance in meeting goal or lesson learned in meeting goal
Chapman University	Instruction of limited English proficient students	2010-11	3	Yes	Not Applicable.	The market in southern California has decreased due to the economy and we will be pursing a marketing campaign over the next few years to recoup.
Claremont Graduate University	Instruction of limited English proficient students	2010-11	100		All our students graduate with the credentials to teach limited English proficient students. However, we did not meet our usual cohort target of 100 students. We have stepped up our recruitment strategies, however, this is a difficult time to recruit prospective teachers of any kind.	The lack of jobs for teachers in California has caused a significant drop in teacher preparation enrollment, most particularly in Multiple Subject, Single Subject Social Studies and Single Subject English candidates. This year, we also experienced large enrollment decreases in the high needs areas of mathematics, science and special education as well.
Fortune School of Education	Instruction of limited English proficient students	2010-11	Please see below.			
Fresno Pacific University	Instruction of limited English proficient students	2011-12	100%		All candidates enrolled in Fresno Pacific University are prepared to work with limited English proficient students. Enrollment trends at FPU mirror trends documented by the California Commission on Teacher Credentialing. We expect to see a modest decrease in the number of students we will prepare in 2012-13.	We are satisfied with our support of candidates with respect to developing skills and knowledge necessary to teach English Learners. ALL candidates in FPU's program complete substantial coursework that addresses this goal. Moreover, students are placed for student teaching in diverse settings wherein they learn to identify and assess English Learners. They learn strategies to accommodate the diverse needs of English Learners.
High Tech High	Instruction of limited English proficient students	2010-11	n/a	No		At HTH, we do not function in this manner. We employ teachers based on need and if they do not have a teaching credential, then they enter our teacher credential program.
Holy Names University	Instruction of limited English proficient students	2010-11	All Students	Yes	Students in all Credential programs have a strong component of learning to teach English Learners in all coursework	Faculty meetings have focused on strengthening of this component of all coursework. (Sample topics-academic language, English Development standards.) Approved for Bilingual Authorization

Institution	Teacher Shortage Area	Academi c Year	Goal	Goal Met?		Description of steps to improve performance in meeting goal or lesson learned in meeting goal
Humboldt State University	Instruction of limited English proficient students	2010-11	Use of PACT data	Yes	Use of PACT data to help candidates assess, plan, and instruct k-12 students.	Faculty review PACT scores and provide additional content in coursework to assist candidates in teaching English learners.
Los Angeles Unified School District	Instruction of limited English proficient students	2010-11	Based on District Need		monthly informational meetings, university/college recruitment fairs, job fairs, online job fairs, District online information, District sponsored professional development, and District voucher program for English Authorization testing	
Loyola Marymount University	Instruction of limited English proficient students	2011-12	4		attending numerous graduate school fairs; attending 2 California Forum for Diversity in Graduate Education forums; identifying current multiple and single subject credential	Continue to publicize the Chinese bilingual program in the local Chinese communities; find ways to speak to foreign language clubs at local undergraduate schools; improve relationships with local charter schools to identify candidates in this area.

	Teacher Shortage	Academi				Description of steps to improve performance in meeting
Institution	Area	c Year	Goal	Goal Met?		goal or lesson learned in meeting goal
Mount St. Mary's College	Instruction of limited English proficient students	2010-11	10%	Yes	The Mount St. Mary's College 2042 credential programs are designed to prepare candidates to meet the California Teacher Performance Expectations (TPEs) which are formatively assessed throughout the coursework and summatively assessed in the California Teacher Performance Assessment (Cal-TPA) and in the Final Reports of Supervised Teaching. The Teacher Performance Expectation (TPE) 7: Teaching English Language Learners specifically measures the candidates' competence at meeting the needs of limited English proficient students including: Understanding and applying theories, principles, and instructional practices for English Language Development; Understanding how to adapt	We will continue to regularly monitor teacher candidates'
National Hispanic University	Instruction of limited English proficient students	2009-10	30	Yes	All intern students are EL certified through program courses per state requirement.	
Notre Dame de Namur University	Instruction of limited English proficient students	2011-12	all		EL embedded throughout curriculum. Partner with lab school that has 79% ELL.	

Institution	Teacher Shortage Area	Academi c Year	Goal	Goal Met?	Description of strategies used to achieve goal	Description of steps to improve performance in meeting goal or lesson learned in meeting goal
Pacific Oaks College	Instruction of limited English proficient students	2010-11	5	No	Increased advisor office hours; increased tutoring resources; increased student services availability	Increase marketing and admissions outreach and counseling; increase networking opportunities; increase contact with local school districts
Pepperdine University	Instruction of limited English proficient students	2011-12	All	Yes	All of our students, both traditional and alternative, are prepared to instruct students for whom English is a second language. This is a goal we are already meeting and will continue to meet.	
Point Loma Nazarene University	Instruction of limited English proficient students	2010-11	19	Yes	Proposed authorization and was approved by the California Commission for Teacher Credentialing (CCTC) to offer coursework to authorize current, in-service classroom teachers to teach limited English proficient students	Continue to provide coursework at all teaching sites. Increase recruiting efforts in local LEAs
San Diego City Unified School District	Instruction of limited English proficient students	2012-13	NA	Yes	NA	Due to the fact that our program was being phased-out, we did not accept new interns into the program, we only completed with the candidates we had. This enabled us to hire support providers with matching credentials.
San Diego State University	Instruction of limited English proficient students	2009-10	M/A		The alternative program is designed to help districts where there are not enough credentialed teachers to meet the district needs. There are not goals to increase the number of teachers prepared in this program.	
San Francisco State University	Instruction of limited English proficient students	2010-11	25	Yes	LEP students are instructed by all interns.	

Institution	Teacher Shortage Area	Academi c Year	Goal	Goal Met?		Description of steps to improve performance in meeting goal or lesson learned in meeting goal
San Jose State University	Instruction of limited English proficient students	2011-12	NA	Yes	No goals for the intern program because interns are determined by the districts availability.	
Sonoma State University	Instruction of limited English proficient students	2010-11	Embed Eng learner content	Yes	dramatically over the last ten years. The university has redesigned all credential programs to ensure that any graduate will be completely equipped to ensure a quality educational experience for all students regardless of literacy background or country of origin.	English language learner content has been embedded in all three credential programs and has been recognized as successful by the state credentialing body. Students interested in earning a fully-bilingual certification are advised using a combination of classes and state exams. The California State University survey of school administrators reveals that our teacher candidates in the first year of practice out perform other CSU candidates with respect to being prepared to teach English learners.
St. Mary's College of California	Instruction of limited English proficient students	2010-11	100%	Yes	California state law mandates that all teacher preparation programs include instruction to teach limited English proficient students and that all program completers have competence in this area.	

	Teacher					
	Shortage	Academi				Description of steps to improve performance in meeting
Institution	Area	c Year	Goal			goal or lesson learned in meeting goal
Touro	Instruction	2010-11	Effective	Yes	In Touro University's College of Education Teacher	In EDU 780: Orientation to Student Teaching & Seminar,
University	of limited		Teaching of		Credential program, candidates learn the purposes, goals, and	candidates spend sixty hours observing in local public
	English		ELL		content of the adopted instructional program for the effective	schools, under the guidance of master teachers demonstrating
	proficient				teaching and support of English learners; and candidates	adopted instructional programs for the effective teaching and
	students				understand the local and school organizational structures and	support of English learners. Candidates record their observed
					resources designed to meet English learner students' needs.	lessons in the basic lesson format before discussing in seminar
						the local and school organizational structures and resources
						designed to meet English learner students' needs.
						Candidates are provided with multiple, systematic
						opportunities to demonstrate knowledge and application of
						pedagogical theories, principles, and practices for (a) English
						Language Development leading to comprehensive literacy in
						English; and (b) for the development of academic language,
						comprehension and knowledge in the subjects of the
						curriculum, making grade-appropriate or advanced curriculum
						content comprehensible to English learners. Beginning in the
						introductory courses EDU 770: Educational Psychology &
						Classroom Management, EDU 771:
University of	Instruction	2010-11	Serve LE	Yes	It is embedded in the program and no special strategies were	Enforce the mandates required by the State.
California,	of limited		Proficient		used to achieve this goal.	
Irvine	English		Pop.			
	proficient		1 °p.			
	students					
	Students					

	Teacher Shortage	Academi				Description of steps to improve performance in meeting
Institution	Area	c Year	Goal		Description of strategies used to achieve goal	goal or lesson learned in meeting goal
University of California, Riverside	Instruction of limited English proficient students	2010-11	Recruitmen	Yes	The Graduate School of Education works closely with our Liberal Studies majors to advise those who are proficient in a second language with pathways to obtain an elementary credential that includes an emphasis in bilingual education. Courses offered at the undergraduate level allow students to observe in bilingual classrooms prior to program entry. A survey has been created to query applicants about their proficiency in languages other than English so alternate pathways and opportunities are made available as they enter the program. UCR Teacher Education has also developed a partnership with a charter school that has a dual immersion program. Two-way immersion program, integrate language minority students (English learners) and language majority students (English speakers) in order to develop their bilingualism and bi-literacy in English and another language.	The Graduate School of Education goal is to enhance its campus partnerships that will include Hispanic Studies and Spanish majors who may wish to pursue an elementary or secondary teaching track in bilingual education. Students who pursue the secondary track are often late deciders so it will be important to make information available to undergraduates early in their undergraduate career.
University of California, San Diego	Instruction of limited English proficient students	2010-11	All program completers	Yes	Both MS and SS candidates are placed in classrooms with English learners, beginning with foundations/prerequisite year; support for EL integrated throughout coursework; data on candidate performance in teaching academic language as part of the PACT assessment required for licensure is reviewed by faculty on an on-going basis	Outreach increased applicant pool for SS credential program; we continued growth in Foundation-year graduate students.
University of LaVerne	Instruction of limited English proficient students	2010-11	Program EL Authorized	Yes	Incorporated EL strategies throughout program to fulfill state requirements. Strategies embedded throughout program allow for instruction of diverse strategies and practice of instruction.	Lessons learned - students are very well prepared for diverse instruction immediately upon completing program.
University of San Francisco	Instruction of limited English proficient students	2010-11	Recruit	Yes	During information meetings with prospective candidates we inform them that there is a teacher shortage in this area and outline how our program will provide them with the skills to plan and implement instruction for English Language learners across proficiency levels. We also provide information on the opportunity to add a bilingual authorization (Spanish) to ther Education Specialist credential.	Strategies are detailed in the previous section on recruiting. In addition, we are exploring way to have more focused marketing/recruiting information related to this area.

	Teacher Shortage	Academi				Description of steps to improve performance in meeting
Institution	Area	c Year	Goal	Goal Met?		goal or lesson learned in meeting goal
University of	Instruction	2010-11	N/A		We do not have a specific credential for teaching limited	
the Pacific	of limited				English proficient students. However, all teacher education	
	English				candidates complete credentials to provide services to English	
	proficient				language learners.	
	students					
Whittier	Instruction	2011-12	Increase	Yes	Increase the passage rate of Teaching Performance	Utilize the expertise of our Second Language Acquisition
College	of limited		TPA		Assessments by strengthening the adaptations for English	specialist to train full-time and adjunct faculty in current
	English		passage		Language Learners.	research and practices for working with English Language
	proficient				Descriptions of strategies used to achieve goal:	Learners in Southern California classrooms.
	students				1. Met with full-time and adjunct faculty during bi-annual in	
					service meetings to develop instructional strategies for	
					assisting teacher candidates in adapting instructional plans to	
					meet the needs of English Language Learners.	